

FAMILIES & SOCIAL CARE DIRECTORATE SUMMARY

1. CAPITAL

1.1 **Table 1** below provides a portfolio overview of the latest capital monitoring position excluding PFI projects.

	Prev Yrs Exp	2011-12	2012-13	2013-14	Future Yrs	TOTAL
	£000s	£000s	£000s	£000s	£000s	£000s
Childrens Social Care Portfolio						
Budget	63,724	12,939	2	0	0	76,665
Adjustments:						
- Re-phasing at Outturn	-197	197				0
- Outturn Changes	-19					-19
- Thanet MASH		61	3			
- Early Years/Children's Centres		-484				
- Asset Modernisation		-84				-84
						0
Revised Budget	63,508	12,629	5	0	0	76,142
Variance		0	0	0	0	0
split:						
- real variance						0
- re-phasing						0
Adults Social Care Portfolio						
Budget	8,194	15,304	6,056	2,699	3,146	35,399
Adjustments:						
- Re-phasing at Outturn	-583	871	-288			0
- Folkestone ARRCC		54				54
						0
Revised Budget	7,611	16,229	5,768	2,699	3,146	35,453
Variance		-1,418	1,418	0	0	0
split:						
- real variance						0
- re-phasing		-1,418	+1,418			0
Directorate Total						
Revised Budget	71,119	28,858	5,773	2,699	3,146	111,595
Variance	0	-1,418	1,418	0	0	0
Real Variance	0	0	0	0	0	0
Re-phasing	0	-1,418	+1,418	0	0	0

1.2 Main Reasons for Variance

Table 4 below, details all forecast capital variances over £250k in 2011-12 and identifies these between projects which are:

- part of our year on year rolling programmes e.g. maintenance and modernisation;
- projects which have received approval to spend and are underway;
- projects which are only at the approval to plan stage and
- Projects at preliminary stage.

The variances are also identified as being either a real variance i.e. real under or overspending which has resourcing implications, or a phasing issue i.e. simply down to a difference in timing compared to the budget assumption.

Each of the variances in excess of £1m which is due to phasing of the project, excluding those projects identified as only being at the preliminary stage, is explained further in section 1.3 below.

All real variances are explained in section 1.4, together with the resourcing implications.

Table 2: CAPITAL VARIANCES OVER £250K IN SIZE ORDER

portfolio	Project	real/ phasing	Project Status			
			Rolling Programme	Approval to Spend	Approval to Plan	Preliminary Stage
			£'000s	£'000s	£'000s	£'000s
Overspends/Projects ahead of schedule						
ASS	Older Persons Strategy - Dorothy Lucy Centre	real			274	
			+0	+0	+0	+0
Underspends/Projects behind schedule						
ASS	Community Care Centres - Thameside	phasing			-1418	
ASS	Broadmeadow Extension	real		-274		
			0	-274	-0	-0
				-274		-0

1.3 Projects re-phasing by over £1m:

Community Care Centres – Thameside (Ebbsfleet and Eastern Quarry) re-phasing of £1.418m (in 2011-12)

Pending further detailed project plans, it is felt prudent to re-phase this project into 2012-13.

Table 3 below gives the revised phasing of the scheme.

	Prior Years	2011-12	2012-13	2013-14	future years	Total
	£'000s	£'000s	£'000s	£'000s	£'000s	£'000s
BUDGET & FORECAST						
Budget		1,418				1,418
Forecast		0	1,418			1,418
Variance	0	-1,418	+1,418	0	0	0
FUNDING						
Budget:						
Dev Conts		1365				
Cap Rec		53				53
TOTAL	0	1,418	0	0	0	1,418
Forecast:						
Dev Conts			1365			
Cap Rec			53			53
TOTAL	0	0	1,418	0	0	1,418
Variance	0	-1,418	+1,418	0	0	0

1.4 Projects with real variances, including resourcing implications:

There are no real variances overall but a number of individual projects are under or overspending as detailed below:

Broadmeadow Extension: -£0.274m (in 2011-12):

The Broadmeadow project is complete and the funding is requested to be transferred and used as part of the Older Persons Capital Strategy – Dorothy Lucy Centre, and Cabinet are asked to approve this transfer of funding.

The underspend on Broadmeadow was due to good project management, estimates coming in cheaper than expected for most parts of the fit out and liquidated damages being claimed from the main contractor for not adhering to the contract terms and conditions.

Older Persons Strategy – Dorothy Lucy Centre: +£0.274m (in 2011-12):

The report detailing this Programme was considered by PAG 16th March 2010. The intention has always been that any surplus funding from any other Older Persons related capital project be recycled into the overall programme. Cabinet are asked to agree to the 'recycling' of these funds, until final costs are verified as the Directorate works through it's over-arching strategy.

Tunbridge Wells Respite Centre -£0.080m: (in 2011-12):

The Tunbridge Wells Respite Centre project is almost complete and the funding is requested to be transferred and used as part of the Learning Disability Good Day programme and Cabinet are asked to approve this transfer of funding.

The original fitting out provision of £250k was established on advice from Property Services in 2002. This included provision for issues that subsequently didn't arise. Taylor Wimpey have been obliging in absorbing some of the costs that may originally have been presumed to be required as part of the fit out.

Bower Mount -£0.045m (in 2011-12):

The Bower Mount project is almost complete and the funding is requested to be transferred and used as part of the Learning Disability Good Day programme and Cabinet are asked to approve this transfer of funding.

There were uncertainties as to how the fit out was to be carried out (i.e. it was not clear the level of need that the fit out would be used for) and hence the true costs remained unclear.

LD Good Day Programme: +£0.125m (in 2011-12):

The report detailing this Programme was considered by PAG 24th May 2010. The intention has always been that any surplus funding from any other Learning Disability related capital project be recycled into the overall programme as PAG acknowledged that there would be a 'pinch point' whereby certain receipts would not be realised until the service had been provided elsewhere. In order to keep the borrowing levels/costs & pinch points, reduced Cabinet are asked to agree to the 'recycling' of these funds, pending the annual updated of the Programme to a future PAG.

1.5 General Overview of capital programme:

Risks

(a) Risks

The risks linked to the Families and Social Care Directorate must be similar to those felt throughout the Authority in this current financially suppressed climate. As a Directorate that works alongside many partners such as District Councils, Private/Voluntary Organisations and Primary Care Trusts (PCT) in order to provide the most comprehensive service delivery to our users, the risks to FSC are potentially compounded.

(b) Details of action being taken to alleviate risks

The Directorate continues to closely monitor those risks associated with our partnership working arrangements on a regular basis through Divisional Management Teams which run alongside its over-arching capital strategy. However, the Directorate may not always be able to influence/control the final outcome.

1.6 Project Re-Phasing

Cash limits are changed for projects that have re-phased by greater than £0.100m to reduce the reporting requirements during the year. Any subsequent re-phasing greater than £0.100m will be reported and the full extent of the rephasing will be shown.

Table 4, below, details the possible re-phasing.

	2011-12	2012-13	2013-14	Future Years	Total
	£k	£k	£k	£k	
Community Care Centres - Thameside (Ebbsfleet & Eastern Quarry)					
Amended total cash limits	+1,418	0			+1,418
re-phasing	-1,418	+1,418			0
Revised project phasing	0	+1,418	0	0	+1,418
Total re-phasing >£100k	-1,418	+1,418	0	0	0
Other re-phased Projects below £100k					
TOTAL RE-PHASING	-1,418	+1,418	0	0	0